



2019 FRUITFUL EFFORTS TO ENCOUNTER MALNUTRITION IN YEMEN

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Introduction:

Through the efforts of the coordinating secretariat to scale up nutrition in Yemen by a good communication, coordination and hard work to communicate the voice of Yemen and convince the international parties concerned with the movement to raise the level of nutrition (SUN Movement) with the increasing suffering of Yemenis day after day due to the deterioration of the living and nutritional status as a result of the ongoing war and conflict in the country, such efforts enabled the secretariat to obtain the second stage of technical support provided by the quality raising team (MQSUN+) represented in providing specialized international experts and consultants who assisted the national team in all sectors concerned with the sectoral plan, as well as providing appropriate tools and technical consultations accompanying the work of local experts in preparing a gap analysis document in humanitarian interventions, and then proceeding to update and develop the joint results framework (CRF), develop the costs for the multi-sectoral nutrition plan interventions and activities (MSNAP), and starting preparing monitoring and evaluation plan corresponding to the sectoral plan to raise the level of nutrition, as well as starting preparing the advocacy strategy accompanying the plan, in addition to moving forward in establishing the nutrition business network (SUN Yemen Business Network), as it is expected that all work of the second stage of the support provided by the Quality Improvement Team (MQSUN+) will be completed by the end of the next March.

The Secretariat has succeeded in being a link between the activities related to nutrition provided by various sectors, including those provided by the clusters, through coordination with the United Nations network to scale up nutrition.

Despite the progress made by the Secretariat during the year 2019, the institutional division resulted by the ongoing conflict stands as an obstacle for coordination with all institutional frameworks inside Yemen to complete the sectoral plan of SUN in Yemen, the Secretariat is working hard during the current period to overcome that obstacle.

- » The second stage of the technical support provided to Yemen by the Quality Improvement Team MQSUN.
- » Business network to scale up nutrition in Yemen.
- » Summary of evaluation of the progress made in SUN in Yemen.
- » Participate in the global gathering of SUN movement.

Activities of the second phase of the support provided by the MQSUN+ SUN movement for Yemen

- ◆ Update the documents prepared in the first stage and amend them based on contextual analysis
- ◆ Analysis of the gap in nutrition interventions in Yemen to bridge the humanitarian-development gap in the interventions
- ◆ Update the Common Results Framework (CRF)
- ◆ Update the costs of interventions and activities within the common results framework, based on the cost-readiness assessment model.
- ◆ Prepare monitoring and evaluation plan as an integral part of the sector plan
- ◆ Prepare an advocacy strategy for nutrition issues in Yemen
- ◆ Prepare achievement report which shall present a summary on work flow and extracting the benefited lessons.

The second stage of the support provided to Yemen by the Quality Improvement Team MQSUN

- ◆ The Quality Team MQSUN+ developed a secretarial technical support project in the second stage. It aims to update, develop and complete the activities that were implemented during the first phase of the support provided by the MQSUN+ quality team of SUN movement.
- ◆ Relevant documents and previous documents, prepared with the support of the Quality Team of the MQSUN / MQSUN+ Nutrition Movement, were reviewed and analyzed.
- ◆ Launching the second phase of support provided by MQSUN+ as well as the Terms of Reference document.
- ◆ Review documents related to secretarial activities in accordance with the international experts works.
- ◆ Discuss secretarial activities with international experts in the common results framework of the multi-sectoral nutrition plan.



Continuous coordination and meetings between the nutrition secretariat team and the focal points in the concerned sectors.

The second stage of the support provided to Yemen by the Quality Improvement Team MQSUN

Gap Analysis Workshop on Nutrition Interventions -June 2019

In order to enhance the links between development and humanitarian work in nutrition interventions in Yemen, the analytical tools prepared for this purpose were used to obtain a clear picture on how to enhance the role of the Yemeni government in coordinating and monitoring interventions across relevant sectors that are likely to have an impact on nutrition outcomes in the Country and how non-governmental planning can support government activities and vice versa.

This information is used to update the Common Results Framework (CRF) ,develop a multi-sectoral nutrition plan (MSNAP) and advocacy plan, which can also be used to enhance the efforts of the government and its partners to reduce the burden of malnutrition in Yemen in the short and long term.

The workshop aimed to:

- ◆ Ensure that the Common Results Framework (CRF) takes into account all actions taken in the country-specific nutrition.
- ◆ Identify activities currently included in the Common Results Framework (CRF), those included or linked to other plans (such as the Humanitarian Response Plan (YHRP), the World Bank, United Nations agencies, or other development programs);
- ◆ Activities that are not included or are not related to other plans and are included only in government planning.
- ◆ Identify activities that have guaranteed financing and any activities that do not have funds
- ◆ Clarify activities in the Common Results Framework (CRF), funded through other plans (such as the Humanitarian Response Plan, the World Bank, United Nations agencies, or other development programs);
- ◆ Determine activities that are not funded from other sources and are funded only through government budgets.
- ◆ Understand how different ministries look their role in coordination and implementation of the humanitarian and development response more broadly and development response in the country on the nutrition related activities within the coming three years .



Technical workshop to develop and update the costs of the activities of the common results framework

The coordination secretariat of SUN in Yemen implemented the technical workshop to develop and update the costs of the activities of the common results framework for the multi-sectoral nutrition plan - July 2019

The workshop aimed to:

- Recognize the stages of preparing the common results framework.
- Recognize the methodology for assessing readiness for cost preparation.
- Review and agree on the sectoral activities that were included in the common results framework, and those that were excluded.
- Identify the main components and data required to prepare the new common results framework, by sector.

What is the common results framework aims to achieve ?

- ◆ Ensure that the gaps ,identified during the gap analysis in nutrition interventions ,are bridged.
- ◆ Bridge the humanitarian and development measures by integrating nutrition emergency procedures with development activities.
- ◆ Integrate the procedures to ensure joining the coordination committees of the humanitarian and development fields in a common platform where they communicate with each other, take joint decisions, share information, and then make decisions regarding the implementation of coordinated and harmonized procedures.



The second stage of the support provided to Yemen by the Quality Improvement Team MQSUN

Monitoring and evaluation plan

- ◆ Prepare Monitoring and Evaluation plan (M&E) as an integral part of the sector plan.
- ◆ Communicate with MQSUN international experts to initiate the M&E plan procedures.
- ◆ Hold a meeting to discuss the extent of data verification between ministries and organizations in relation to M&E plan - September 2019
- ◆ Hold a meeting to discuss monitoring and evaluation matrix, with regard to the M&E plan for the multi-sectoral nutrition plan - October 2019
- ◆ Several individual meetings with sectors



Advocacy plan

- ◆ Prepare an advocacy plan for malnutrition issues as an appendix to the sectoral plan.
- ◆ Technical meeting with the local expert and international experts to start work procedures.
- ◆ Minor technical meetings to review the survey submitted by the local sector expert



Technical workshop to prepare the advocacy strategy for the multisectoral nutrition plan

Implementation of a technical workshop to prepare a advocacy strategy for a 3-day multi-sectoral nutrition plan.

During the month of November 2019, the proceedings of the workshop were as follows:

First day :

- ◆ Introduce advocacy and active communication presentation.
- ◆ Clarify the mechanism of action in selecting the target audience.
- ◆ The groups work according to the attached documents and the agreed mechanism, including the sector plan.
- ◆ Providing outputs of the first task: setting priorities.

The second day :

- ◆ Introduce the idea of the target audience presented by the national expert.
- ◆ Presentation of Ms. Karima Alhada on the topic of the message according to the interactive presentation model with the audience.
- ◆ Message preparation criteria . On the second day, the strong interaction between the participants and the working group was demonstrated through explanation, illustration, and setting examples.



The third day:

- ◆ A comprehensive review of the above, pay more attention on the main outputs, and defining the next steps.
- ◆ Discuss a number of examples of implementing advocacy activities and outputs ; promoting behavior change initiatives, including maternal support groups aimed at improving breastfeeding. The concept of the importance of breastfeeding, the importance of providing food for breastfeeding mothers, and a discussion on social marketing were also explained.
- ◆ Define the role of the secretariat, its sustainability, the role of finance and leadership in this aspect
- ◆ Define the advocacy goals in sectors and developing messages and activities for participants



Stakeholder Join Progress Assessment Workshop

SUN-Yemen Secretariat implemented the "2019 Joint-Assessment by the multi-stakeholder platform" workshop in July 2019, which is an annual activity carried out by the Secretariat in partnership with all relevant stakeholders from the government, UN, international organizations, civil society organizations and the private sector to assess progress in nutrition activities in Yemen during One-year evaluation period. The evaluation focuses on the progress of the four processes of SUN movement. The "2019 Joint-Assessment by the multi-stakeholder platform" Report was published by SUN Movement on its website; it was released as part of the reports of the SUN Movement's member states. The outputs of the four operations mentioned in the report are summarized as follows :

Bringing people together into a shared space for action	Ensuring a coherent policy and legal framework	Aligning actions around common results	Financing tracking and resource mobilisation
<ul style="list-style-type: none"> ◆ The conflict is the main driver of malnutrition and challenge to an effective MultiStakeholder Platform (MSP) approach. The SUN secretariat however maintains links and partnerships between government, international organizations, private sector and civil society. ◆ Progress was made to create the humanitarian development nexus (HDN) within the MSP to link urgent nutrition specific action with nutrition resilience building programmes. ◆ The conflict limits government led MS coordination at subnational level, but the HDN at central level allows government to maintain oversight of nutrition actions. 	<ul style="list-style-type: none"> ◆ The crisis has weakened Parliament and the legislative bodies making enforcement weak. ◆ Nutrition focal points were established in all nutrition sensitive ministries and tasked with inter-ministerial coordination to guide nutrition policy. ◆ The Ministry of Health upgraded the Nutrition department to Directorate General of Preventive and Curative Nutrition including food safety and emergency nutrition departments. ◆ The humanitarian clusters and line ministries harmonised guidelines and protocols ensuring minimum standards for local organizations. 	<ul style="list-style-type: none"> ◆ All government sectors are working together on the three-year MultiSectoral Nutrition Action Plan (MSNAP). ◆ The new Common Results Framework (CRF) will include humanitarian actions and provide government with a more transparent and comprehensive needs and gaps overview to better prioritise and fundraise. ◆ Lack of presence across the whole territory and coordination challenges between international organizations and government limits capacity to align approaches and share available data. 	<ul style="list-style-type: none"> ◆ The MSNAP advocacy plan aims to increase funding for nutrition resilience building programmes (Agriculture, fisheries, WASH) to compliment the dominant humanitarian response. ◆ SUN's Budget Analysis shows a doubling of nutrition expenditure every year for the last three years. ◆ Aligning budgeting frameworks of UN and other international organizations with government is still a challenge.

2019–2020 PRIORITIES

- Improve cooperation between international organizations and government departments and systems to ensure a functional Multi Stakeholder Platform including the Humanitarian Development Nexus.
- Secure funding to rebuild government capacity to deliver a nutrition resilient strategy.
- Centralise all nutrition and health data to inform wholistic nutrition programming.
- Operationalise a SUN Business, Civil Society and Donor network.



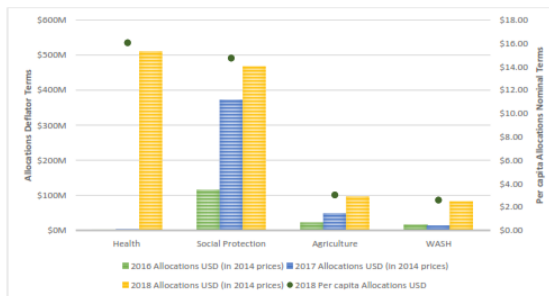
Nutrition Balance Analysis

The coordinating secretariat of SUN in Yemen implemented the activity of the nutrition budget analysis during the period (April - July 2019), which represents an annual activity carried out by the secretariat as one of the requirements for the movement of SUN, the steps of the analysis were discussed according to the applicable guidelines in the member countries of SUN movement. During the activity, the following actions have been achieved:

- ◆ Define nutrition budgets within the budgets of the relevant sectors.
- ◆ Define the costs of activities and interventions of Malnutrition and redistribute them.
- ◆ Involve all relevant parties and contributing to defining their roles.
- ◆ Monitor nutrition budgets
- ◆ Matrix of nutrition projects to be updated annually.

TRENDS IN UPPER-BOUND SECTORAL BUDGET ALLOCATIONS, 2016, 2017, AND 2018 (USD)

FIGURE 4



NUTRITION INVESTMENT SNAPSHOT: YEMEN

Yemen's budget analysis data by programme and within each programme. With this information, the 2019 analysis identifies 55 nutrition-relevant programmes. Of the 55 budget line items, 18 budget-line items received allocations in 2018. These 18 nutrition-relevant budget line items are overseen by five ministries, departments and agencies (MDAs), which allocated \$36.43 USD per capita in 2018.

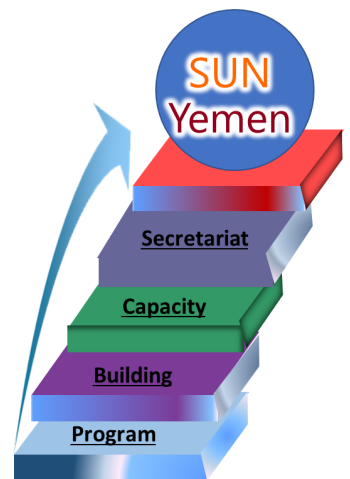
MDA	2018 Nominal upper-bound		2017 Nominal upper-bound		2016 Nominal upper-bound	
	Amount (USD)	Per capita (USD)	Amount (USD)	Per capita (USD)	Amount (USD)	Per capita (USD)
Ministry of Health and Population	\$760,070	\$0.23	\$1,251,619	\$0.35	\$432,112,780	\$13.85
Ministry of Education	\$162,371,741	\$7.25	\$148,362,275	\$12.95	\$246,338,086	\$20.38
Ministry of Agriculture and Environment	\$11,179,811	\$1.18	\$18,302,490	\$2.00	\$80,842,881	\$8.43
Ministry of Water and Irrigation						
Ministry of Public Administration						
Total	\$934,630,622	\$28.61	\$1,418,286,384	\$12.30	\$769,303,747	\$12.23

TRENDS IN UPPER-BOUND NUTRITION-RELEVANT ALLOCATIONS ACROSS MDAs, 2016, 2017, AND 2018 (USD)

FIGURE 1

Capacity building program for secretarial staff and the technical team

The coordinating secretariat of SUN in Yemen prepared a training program during February and March 2019, aimed to raise the efficiency of the secretarial staff and the technical team in the sectors covered by the sector plan with planning directors in their relevant ministries, and involve representatives of the private sector and civil society organizations through the Nutrition Cluster. The training program included a package of specialized courses required by the team to achieve SUN Yemen goals, and achieve the global vision of SUN Movement by 2030, *a world free of all types of malnutrition*. The program was implemented at Public Administration Development Center at Sana'a University and with the support of UNICEF.



SUN Yemen Business Network (SYBN)

- ◆ The Business Network of SUN is one of the four networks that encourages SUN movement in Member States to establish and work through to support and advocate the nutrition issues.
- ◆ The business network of SUN Movement in Yemen aims to develop best practices for multi-stakeholder intervention led by the private sector to improve the level of nutrition in Yemen.
- ◆ The Secretariat carried out several initial meetings to introduce SUN Yemen Secretariat and SYBN

The consultative meeting of the advisory team to establish a business network for the movement of SUN in Yemen, September 2019

- ◆ The consultative meeting of the advisory group to establish the business network for the SUN movement in Yemen was held under the coordination of (SUN-YEMEN secretariat) in the Yemeni Business Club, and in the presence of a number of representatives of the private sector and government agencies from the sectors related to improving nutrition and a number of business support organizations and private companies.
- ◆ The objective of the meeting was to introduce SUN movement and the business network and to agree on the formation and roles of the advisory team to establish the business network of SUN in Yemen.



Introductory meetings of the business network on SUN movement in Yemen, October 2019

Two meetings in the General Union of Chambers of Commerce and Industry:

special meetings were held to introduce the business network of SUN movement in Yemen under the coordination of (SUN-YEMEN) Secretariat in the General Union of Chambers of Commerce and Industry during the month of October 2019, in the presence of a number of business sector representatives of the specialized committees in the General Union of the Chambers of Commerce and Industry, representatives of the agricultural cooperative union and representatives of the business sector of the specialized committee from different sectors (industry - education - media - unions - contracting - young businessmen - businesswomen - consultants - charities affiliated to the private sector).



A meeting in the Chamber of Commerce and Industry - Sana'a Capital

A meeting was held to publicize the business network of Scaling Up Nutrition (SUN) Movement in Yemen under the coordination of (SUN-YEMEN) Secretariat at the HQ of the Chamber of Commerce and Industry in Sana'a Capital on Wednesday October 23, 2019, in the presence of a number of business sector, representatives from various sectors (Industry - Education - Civil Society Organizations - Young Businessmen - Businesswomen - Dieticians)



SUN Yemen Business Network (SYBN)

The expanded meeting to establish a business network for SUN movement in Yemen

- ◆ The expanded meeting was held with the Yemeni business sector, the meeting witnessed open discussions.
- ◆ The thematic discussion focused on the roles of stakeholders in SYBN
- ◆ Inviting participants to enrich the discussion by identifying aspects related to the role granted to each of them, as well as challenges and opportunities.
- ◆ Present investment opportunities in nutrition by SUN-Yemen and SYBN team, in addition to the five offers to highlight opportunities and commercial entry points by the five ministries: Agriculture, Fisheries, Health, Water and Environment, and Education.
- ◆ Thematic discussion groups: separately identifying challenges and opportunities for each stakeholder.
- ◆ Open Public Discussion: Share the results of Thematic Discussion with other categories , to finalize the SYBN Road Map and Action Plan.



workshop to discuss the executive plan of the business network for SUN movement in Yemen

A workshop ,was held in the Yemeni business club , to discuss the executive plan of the business network for SUN movement in December 2019, in the presence of a number of business sector representatives from various fields and civil society organizations and a number of academics and representatives of government agencies .In the presentation of SUN movement , Ms. Fadhela Jubari, the local expert of the establishment of the SUN Yemen Business Network (SYBN) , highlighted the following :

- An overview on SUN movement network and its mechanism of action.
- SYBN principles and structure.
- Principles and Advantages of SYBN membership
- Factors and objectives of the implementation plan.
- Road map for network establishment phase and beyond.

The action plan aimed to:

1. Develop a base of influential members and a strong business platform
2. Contribute to improving nutrition policies and regulations.
3. Improve the participation of small and medium-sized companies in the nutrition system.
4. Enhance business participation and partnership in the nutrition sector.
5. Increase knowledge and demand on the products with high nutritional value.



Workshop "Stakeholders and partners to endorse the business plan and the membership form of SYBN in Yemen"

The workshop was held at the Yemeni Business Club on Wednesday, December 25, 2019, during which the consultant of SYBN Yemen presented the following :

- ◆ The principles of joining SUN movement in terms of conflict of interest cases and stressed that these principles are binding on governments and common stakeholders for the movement's activities and also for its networks.
 - ◆ The principles of joining the national business network and the principles of the Yemen business network.
 - ◆ The structure of the network and the roles assigned to members.
 - ◆ Items and objectives of the updated implementation plan.
 - ◆ Business Network Membership Form
 - ◆ Membership steps and approval mechanism for membership requests.
- Dr. Ali Al-Madawahi reviewed a summary of "conflict of interests" and its development form:
- ◆ Explain that the Sixty-fifth World Health Assembly resolution WHA65.6-6 of 2012 in which the comprehensive implementation plan for maternal, infant and young child nutrition was adopted is a binding decision for governments that have not made any reservations and therefore it is considered binding on Yemen because it did not initiate any objection.
 - ◆ Effective sector requires continued coordination to establish certain criteria to organize interventions and to establish a sound criteria to ensure that one institution's opinion is not favored
 - ◆ The six steps of the protection tool from the conflict of interest.



Participation on SUN Global Gathering 2019

The coordinating secretariat of SUN participated in the activities of the global gathering, as well as in the meetings of the private sector business network and the civil society network, which were held at the Yak & Yeti Hotel in the Nepalese capital, Kathmandu, during the period from 4-7 November 2019. Through the various workshops held during the conference, participants in these workshops benefited from the experiences of other countries in all areas of the global movement of SUN Movement, and the participants also contributed to clarifying the ongoing situation in our country and the possibility of reflecting that benefit to contribute to development of the national action.

The delegation participated in the workshop on technical assistance provided by MQSUN+ 7 November 2019 with representatives of Uganda and the Philippines:

Questions were answered on the extent to which Yemen benefited from the technical assistance provided to Yemen from the MQSUN+ in accelerating the implementation of the sectoral plan to raise the level of nutrition in Yemen, as well as benefiting in the preparation of the monitoring and evaluation plan equivalent to the sector plan as well as a establishing an advocacy strategy for malnutrition issues in Yemen, in addition to establishing Private sector business networks , civil society and academics networks .

Meeting with Ms. Gerda Verburg

A meeting was arranged for the Yemeni delegation with Mrs. Gerda Verberg, US Secretary General Assistant for Nutrition Affairs and head of the SUN Movement. During the meeting , the following was conducted: the delegation was given 20 minutes to meet the official in the presence of Mr. Stephan Willam , Yemen File Officer in SUN movement. We discussed the expansion of support of SUN Yemen , especially in light of the exceptional situation that we are experiencing, and the issues included in the memo delivered to her were emphasized as follows:

- ♦ To urge international organizations in Yemen to provide further support to the SUN Secretariat in Yemen.
- ♦ To support neutralization of SUN work in Yemen and continue to work at the technical level to ensure the completion of the activities of the sector plan and then mobilize resources to finance interventions and activities.
- ♦ To support a gradual transition from humanitarian work to development work in Yemen to ensure sustainability and exit from the emergency situation.

She expressed her willingness to support the issues raised, and SUN secretariat requires supporter from the donors and international community , it is imperative that when mobilizing resources to finance the activities of the sector plan, it must be presented in the name of the whole Yemen.

The participating team from Yemen, headed by the President of the SUN Yemen Secretariat, included representatives from the government, business network, and civil society organizations .



Meeting of the Steering Committee of SUN Movement in Yemen

The meeting of the Steering Committee of the SUN Movement - YEMEN was held in Yemen on April 10, 2019 at the Ministry of Planning and International Cooperation, to review the activities carried out by the coordinating secretariat to scale up nutrition in Yemen and the outcomes of progress during the period April 2018 - April 2019 ,and also inform the Steering Committee of the planned activities in the future, enhance the aspects of partnership and activate the role of the Committee members in SUN activities .



Meeting Recommendations :

- ♦ The meetings of the steering committee shall be periodic to inform the Committee on the progress of the activities on SUN first in first and to urge the members to attend and participate .
- ♦ Inform the steering committee members on the progress made in preparing the multi-sectoral nutrition plan.
- ♦ Define the roles and responsibilities of each of the sectors concerned with combating malnutrition, so that these entities reflect them in ministerial policies and plans, and define the priority needs and activities that these authorities should adopt with their annual plans and budgets.
- ♦ Providing technical support and facilitating obstacles facing the functioning of the coordinating secretariat to raise the level of nutrition.
- ♦ Strengthening the role of the Ministry of Information in spreading nutrition awareness and advocacy for nutrition issues at all national levels.
- ♦ Focus on the capacity building program for the coordination secretariat staff to scale up nutrition in Yemen and the technical team in the concerned sectors.

References: - SUN Movement Secretariat
- Scaling Up Nutrition Secretariat (SUN Yemen)